Santa Clara Valley Water District
Board Policy and Planning Committee Meeting

Teleconference Zoom Meeting

SPECIAL MEETING
AGENDA

Friday, July 17, 2020
10:00 AM

District Mission: Provide Silicon Valley safe, clean water for a healthy life, environment and economy.

BOARD POLICY AND PLANNING COMMITTEE
Nai Hsueh - District 5, Committee Chair
Barbara Keegan - District 2, Committee Vice Chair
Linda J. LeZotte, District 4

The Board Policy and Planning Committee provides support to the Board in the areas of Board planning process; Board Committees' principles and structures; Board and organization performance monitoring and; other tasks assigned by the Board.

Public records for this Committee are available for inspection in the Clerk of the Board's Office, 5700 Almaden Expressway, San Jose, CA 95118. Materials are available to the public at the same time they are made available to the Committee.

The District will make reasonable efforts to accommodate persons with disabilities wishing to attend meetings. Please advise the Clerk of the Board of any special needs by calling (408) 265-2600.

COMMITTEE CLERK
Michele L. King, CMC
Clerk, Board of Directors

Note: The finalized Board Agenda, exception items and supplemental items will be posted prior to the meeting in accordance with the Brown Act.
Santa Clara Valley Water District  
Board Policy and Planning Committee  
SPECIAL MEETING  
AGENDA  

Friday, July 17, 2020  
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IMPORTANT NOTICES  

This meeting is being held in accordance with the Brown Act as currently in effect under the State Emergency Services Act, the Governor’s Emergency Declaration related to COVID-19, and the Governor’s Executive Order N-29-20 issued on March 17, 2020 that allows attendance by members of the Committee, staff, and the public to participate and conduct the meeting by teleconference, videoconference, or both.  

Members of the public wishing to address the Committee during a video conferenced meeting on an item not listed on the agenda, or any item listed on the agenda, should use the “Raise Hand” or “Chat” tools located in Zoom meeting link listed on the agenda. Speakers will be acknowledged by the Committee Chair in the order requests are received and granted speaking access to address the Committee.  

Santa Clara Valley Water District (Valley Water) in complying with the Americans with Disabilities Act (ADA), requests individuals who require special accommodations to access and/or participate in Valley Water Committee meetings to please contact the Clerk of the Board’s office at (408) 630-2711, at least 3 business days before the scheduled meeting to ensure that Valley Water may assist you.  

This agenda has been prepared as required by the applicable laws of the State of California, including but not limited to, Government Code Sections 54950 et. seq. and has not been prepared with a view to informing an investment decision in any of Valley Water’s bonds, notes or other obligations. Any projections, plans or other forward-looking statements included in the information in this agenda are subject to a variety of uncertainties that could cause any actual plans or results to differ materially from any such statement. The information herein is not intended to be used by investors or potential investors in considering the purchase or sale of Valley Water’s bonds, notes or other obligations and investors and potential investors should rely only on information filed by Valley Water on the Municipal Securities Rulemaking Board’s Electronic Municipal Market Access System for municipal securities disclosures and Valley Water’s Investor Relations website, maintained on the World Wide Web at https://emma.msrb.org/ and https://www.valleywater.org/how-we-operate/financebudget/investor-relations, respectively.
Join Zoom Meeting:
https://valleywater.zoom.us/j/94312119541

Meeting ID: 943 1211 9541
One tap mobile
+16699009128,,94312119541# US (San Jose)

Dial by your location
+1 669 900 9128 US (San Jose)

1. Roll Call.

2. TIME OPEN FOR PUBLIC COMMENT ON ANY ITEM NOT ON THE AGENDA.
Notice to the Public: Members of the public who wish to address the Committee on any item not listed on the agenda should access the "Raise Hand" or "Chat" tools located in Zoom meeting link listed on the agenda. Speakers will be acknowledged by the Committee Chair in order requests are received and granted speaking access to address the Committee. Speakers comments should be limited to three minutes or as set by the Chair. The law does not permit Committee action on, or extended discussion of, any item not on the agenda except under special circumstances. If Committee action is requested, the matter may be placed on a future agenda. All comments that require a response will be referred to staff for a reply in writing. The Committee may take action on any item of business appearing on the posted agenda.

3. ACTION ITEMS:

Recommendation:
A. Review Draft Fiscal Year 2020-21 Board Work Plan;
B. Review Draft FY2020-21 Budget Message; and
C. Submit Draft Board Work Plan and Budget Message for Board review and approval.
Manager: Michele King, 408-630-2711
Attachments: Attachment 1: Draft FY21 Board Work Plan
Attachment 2: Draft FY21 Budget Message
071720 Handout 3.1-A Mulvey

3.2. Fiscal Year 2021 Draft Board Policy Planning Calendar.
Recommendation: Review and provide input on the updated draft FY2021 Board Policy Planning Calendar, and support submitting to full Board for approval.
Manager: Michele King, 408-630-2711.
Attachments: Draft FY21 Board Planning Calendar
4. **CLERK REVIEW AND CLARIFICATION OF COMMITTEE REQUESTS.**
   
   *This is an opportunity for the Clerk to review and obtain clarification on any formally moved, seconded, and approved requests and recommendations made by the Committee during the meeting.*

5. **ADJOURN.**
COMMITTEE AGENDA MEMORANDUM

Board Policy and Planning Committee

SUBJECT:

RECOMMENDATION:

A. Review Draft Fiscal Year 2020-21 Board Work Plan;
B. Review Draft FY2020-21 Budget Message; and
C. Submit Draft Board Work Plan and Budget Message for Board review and approval.

SUMMARY:
This item is in follow up to the February 18, 2020, annual Board Strategic Planning Session and the
February 27 and July 8, 2020 Board Policy and Planning Committee meetings where the Committee
reviewed the Draft FY2020-21 Board Work Plan (FY21 Work Plan), provided input and requested that
their requests and suggestions be incorporated. Attachment 1 is the Draft FY21 Work Plan for
Committee review and approval to present to the Board for approval.

Also attached (Attachment 2), is the draft FY2020-21 Budget Message from the Board Chair for the
Committee’s review and approval to send to the Board for approval, along with the work plan.

ATTACHMENTS:
Attachment 1: Draft FY21 Board Work Plan
Attachment 2: Draft FY21 Budget Message

UNCLASSIFIED MANAGER:
Michele King, 408-630-2711
Valley Water Board of Directors
DRAFT FY21 Board Work Plan

Goal: Water Supply
  Strategy 1: Actively Pursue New Water Storage Opportunities.
  Strategy 2: Actively Participate in decisions regarding the CA Delta Conveyance.
  Strategy 3: Lead Recycled and Purified Water Efforts with committed partners.
  Strategy 4: Engage and educate the community, elected officials and staff on future water supply strategies in Santa Clara County.
  Strategy 5: Advance Anderson Dam Seismic Retrofit Project.

Goal: Natural Flood Protection
  Strategy 1: Protect and maintain existing assets and infrastructure.
  Strategy 2: Pursue opportunities to improve internal capacity to acquire regulatory permits.

Goal: Environmental Stewardship
  Strategy 1: Attain net positive impact on the environment when implementing flood protection and water supply projects.
  Strategy 2: Promote the protection of creeks, bay, and other aquatic ecosystems from threats of pollution and degradation.
  Strategy 3: Continue the Fisheries and Aquatic Habitat Collaborative Effort (FAHCE).

Goal: Business Management
  Strategy 1: Advance diversity and inclusion.
  Strategy 2: Maintain appropriate staffing levels and expertise.
  Strategy 3: Provide affordable and cost-effective level of services.

Goal: Climate Change
  Strategy 1: Address future impacts of climate change to Valley Water’s mission and operations.
Goal: Water Supply

Strategy 1: Actively Pursue New Water Storage Opportunities.

Challenge/Opportunity
Water storage capacity is an important tool for Valley Water for capturing wet-year water for use during drier periods. Such storage aids water supply, flood protection, and recreational uses and helps regulate downstream water quality and supply cold water flows for fish. Storage is also an important tool for managing unpredictable hydrology due to climate change and sea level rise. As such, water storage is important for both human and environmental objectives and must fit within a large and diverse water and environmental portfolio. Challenges include determining the appropriate level of participation for Valley Water and prioritizing sites within funding limitations across all projects.

Focus
- Explore opportunities to develop new surface and groundwater storage projects that align with Valley Water’s mission. Additionally, seek water exchange and transfer opportunities.
- Determine level of participation for projects and decisions about partnerships

Monitoring
- Continue to monitor through the Water Storage Exploratory Committee and provide updates to Board as necessary.

Related Staff Plans
- Water Supply Master Plan.

Strategy 2: Actively Participate in decisions regarding the CA Delta Conveyance.

Challenge/Opportunity
As much as 40 percent of the water Santa Clara County uses each year comes through the Delta. But the Delta’s aging network of earthen levees faces risks from rising seas, earthquakes and flooding, while the declining conditions for fish and wildlife have led regulators to put more restrictions on when water can move through the Delta. Participation in modernizing the delta...
conveyance is necessary to protect water supply in Santa Clara County and better manage Delta diversions to protect fish and wildlife. Challenges include permitting difficulties, potential legal challenges, and uncertainty around the Bureau of Reclamation’s participation.

Focus

- As a voice for Northern California, continue to engage, negotiate, and increase public education of the project through serving on the Delta Conveyance Design and Construction Authority and Finance Authority and Stakeholder Engagement Committee in adherence to Board approved Guiding Principles, to protect Santa Clara County’s interests.

Monitoring

- Continue to monitor and update the Board on the project and project funding requirements and governance related to the JPAs as well as additional agreements related to state water and federal water.

Related Staff Plans

- Water Supply Master Plan

Strategy 3: Lead Recycled and Purified Water Efforts with committed partners.

Challenge/Opportunity

Recycled and purified water continue to play a key role in the long-term sustainability of our county’s water supplies. Identifying and working with the appropriate agencies within the county to negotiate and execute various Memoranda of Understanding to expand the use of non-potable and the production and use of advanced purified water is a high priority. Opportunities exist to expand Valley Water’s Silicon Valley Advanced Water Purification Facility (AWPF) and/or build additional AWPFs throughout the County. However, challenges include resolving previously identified issues of land, securing contractual rights to treated wastewater, treated wastewater quality and declining flows at treatment plants, and reverse osmosis concentrate management.

Focus

- Develop a portfolio of advanced purified water and secure treated wastewater as identified in the Water Supply Master Plan.
Elevate discussion with San Jose from staff to elected official level and include City of Santa Clara and other wastewater agencies in order to reach a decision point on a project by mid-September 2020.

Present a water reuse roadmap that clarifies position on Indirect Potable Reuse (IPR) vs Direct Potable Reuse (DPR).

Develop plan for South County including a governance model.

**Monitoring**

- Continue to monitor through the Recycled Water Committee and present regular updates and seek policy guidance from the Board as necessary.

**Related Staff Plans**

- Water Supply Master Plan
- Countywide Water Reuse Master Plan

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### Strategy 4: Engage and educate the community, elected officials and staff on future water supply strategies in Santa Clara County.

**Challenge/Opportunity**

A reliable supply of clean water is necessary for the social, economic, and environmental wellbeing of Santa Clara County. Valley Water’s strategies for providing a reliable and sustainable water supply in a cost-effective manner are challenging. The challenges include the cost of water, the public perception of costs of different types of water, and how to effectively implement our water supply strategies into the future.

**Focus**

- Clarify strategies for outreach and education programs and efforts.
- Develop metrics to understand the Return of Investment (ROI) on implementing water supply strategies and use the ROI as a tool for developing outreach strategies.
- Increase efforts to educate the public about the mix of different types of water in Valley Water’s portfolio, including the Delta Conveyance, and associated current and projected costs.

**Monitoring**

- Monitor progress through the Water Conservation and Demand Management Committee.
Related Staff Plans

- Water Supply Master Plan
- Countywide Water Reuse Master Plan

Strategy 5: Advance Anderson Dam Seismic Retrofit Project.

Challenge/Opportunity
As our largest reservoir, Anderson serves not just as a critical water supply facility, but also supports Valley Water’s mission of flood protection and environmental stewardship. Given the reservoir’s critical importance to ensuring safe, clean water for our communities and to protect public safety, it is imperative that the Anderson Dam Seismic Retrofit Project (ADSRP) move forward proactively.

Focus

- Progress all elements on the Federal Energy Regulatory Commission Order Compliance Project (FOCP) into design/construction.
- Begin construction of the Anderson Dam Tunnel Project (ADTP)
- Continue to work with appropriate regulatory agencies to review and obtain approval for all project design plans on the ADSRP.
- Release for review the Draft Environmental Report for the ADSRP.
- Continue to inform the public and neighborhoods of the project progress and construction timeline.
- Balance flood protection, water supply, and environmental flow requirements appropriately for annual operations prior to completion of the construction of ADSRP.

Monitoring

- Monitor project progress through to the Capital Improvement Program Committee.

Related Staff Plans

- Safe, Clean Water and Natural Flood Protection Program
- Fish Habitat Restoration Plan
- Coyote Feasibility Study
- Water Supply Master Plan
Goal: Natural Flood Protection

Strategy 1: Protect and maintain existing assets and infrastructure.

Challenge/Opportunity
Maintenance of Valley Water’s flood protection infrastructure is crucial to ensuring continued protection of our communities; and ensuring the significant local, state, and federal investments in flood protection continue to provide benefits. Timely maintenance is the most cost-effective investment for flood protection, and deferred maintenance disproportionately increases costs. In addition, aging assets are reaching the end of the design life and will require major recapitalization.

Focus
- Prioritize funding for maintenance activities to ensure the most cost-effective flood protection investment
- Develop asset management approach to plan for major asset recapitalization
- Develop program to plan for multi-benefit opportunities when major maintenance work is required.

Monitoring
- Provide periodic updates to the Board Planning and Policy Committee

Related Staff Plans
- Five-year Operations and Maintenance Plan
- Watershed Asset Management Plan
- Safe, Clean Water and Natural Flood Protection Program

Strategy 2: Pursue opportunities to improve internal capacity to acquire regulatory permits.

Challenge/Opportunity
Valley Water continues to pursue legislative and administrative solutions to resolve regulatory and permitting issues at the federal and state levels. However, recognizing the limits of Valley
Valley Water Board of Directors
FY21 DRAFT Board Work Plan

Water’s ability to change permitting processes, FY21 efforts will focus on improving internal capacity for applying for permits including centralizing permitting efforts, as well as building trust with regulatory agencies and staying current with the regulatory environment.

Focus
- Provide for Watershed-Wide regulatory planning and permitting efforts and pursue other efforts at the state and federal level to expedite permit review.
- Centralize permitting efforts amongst Valley Water staff to improve efficiency of applications and build closer relationships with regulatory agencies.
- Build closer relationships with regulatory agencies and open dialogue with the environmental community.

Monitoring
- Provide regular project updates to the Board Policy and Planning Committee.

Related Staff Plans
- One Water Plan

Goal: Environmental Stewardship

Strategy 1: Attain net positive impact on the environment when implementing flood protection and water supply projects.

Challenge/Opportunity
Valley Water’s projects and programs encourage integrated planning to ensure capital improvements, operations, and maintenance activities are balanced with environmental stewardship goals. Valley Water strives to protect and restore habitats to support native species throughout the County.

Focus
- As part of the One Water planning process, develop an integrated water resource plan for each watershed, including appropriate metrics to monitor Valley Water’s impacts on and benefit to the environment.
- Ensure that stewardship efforts are integrated and not focused primarily on mitigation.
Valley Water Board of Directors
FY21 DRAFT Board Work Plan

- Seek input from a wide range of communities including tribal voices, disadvantaged communities, regulators, and the environmental community, whenever possible.
- Revisit Ends Policy 4 in light of climate change, trails, open space, stewardship, etc.

Monitoring
- Revisions to policies to be reviewed by the Board Policy and Planning Committee.
- Provide regular project updates to the Board on One Water’s Watershed Plans.

Related Staff Plans
- One Water Plan
- Climate Change Action Plan

Strategy 2: Promote the protection of creeks, bay, and other aquatic ecosystems from threats of pollution and degradation.

Challenge/Opportunity
Valley Water continues to coordinate with local cities and agencies to improve the health of our local waterways, including pollution prevention and addressing threats to water quality. Opportunities exist to further collaborate with the county and cities to improve surface water quality on issues such as: encampment abatement efforts, long-term solutions for homelessness, and non-point source pollution.

Focus
- Continue efforts to protect the ecosystem and water quality of our water bodies, the integrity of our infrastructure, and ensure our employees have a safe work environment. Such efforts include preventing stormwater pollution, increased implementation of green stormwater infrastructure, addressing mercury pollution, and homeless encampment clean ups.
- Continue partnerships and investments on a regional scale such as the South Bay Salt Pond Restoration and Santa Clara Valley Urban Runoff Pollution Prevention Program (SCVURPPP).

Monitoring
- Provide regular updates to the Board. Provide updates to the Homeless Encampment Committee on strategies to address homeless encampments.
Related Staff Plans

- One Water Plan
- Santa Clara Valley Urban Runoff Pollution Prevention Program
- Stormwater Resource Plan
- Safe, Clean Water and Natural Flood Protection Program

Strategy 3: Continue the Fisheries and Aquatic Habitat Collaborative Effort (FAHCE).

Challenge/Opportunity
Valley Water has been working to resolve a water rights complaint surrounding fish, wildlife, water quality, and other beneficial uses in Coyote Creek, the Guadalupe River, and Stevens Creek. Challenges include: obtaining federal and state permits from multiple regulatory agencies, refining and processing water rights change petitions, the technical complexity of the fisheries impacts analysis, and managing stakeholder expectations.

Focus
- Expedite early implementation of feasibility studies, monitoring activities, and planning and construction of various fish passage improvements.
- Integrate Coyote Creek with Anderson Dam Seismic Retrofit Project and other new projects.
- Continue FAHCE effort on remaining two creeks: Guadalupe River and Stevens Creek.
- Develop Adaptive Management Plan to encompass all three creeks.

Monitoring
- Continue to monitor through the FAHCE Ad Hoc Committee and provide updates to Board.

Related Staff Plans
- Fish Habitat Restoration Plan
- One Water Plan
- Coyote Feasibility Study
Goal: Business Management

Strategy 1: Advance diversity and inclusion.

Challenge/Opportunity
The Board is committed to providing a work environment that is diverse, inclusive, free of discrimination and harassment, and provides equal opportunity employment. This includes both internal policies as well as improving access to opportunities at Valley Water by broadening recruitment efforts with a wide range of partners.

Focus
- Continue research on best practices to understand the changing landscape of diversity and inclusion to identify where continued investment is necessary.
- Develop Board’s vision for Valley Water as a diverse and inclusive organization.

Monitoring
- Provide regular updates to Diversity & Inclusion Ad Hoc Committee and the full Board.

Related Staff Plans
- Revised Diversity & Inclusion Plan (under development)

Strategy 2: Maintain appropriate staffing levels and expertise.

Challenge/Opportunity
The Board recognizes that Valley Water’s workforce is the critical component to accomplishing its mission and all the goals and strategies in this work plan. As such, the Board is very committed to ensuring that staff are able to recruit capable employees with knowledge and subject-matter expertise, and provide training to meet changing skills and capacity needs. Challenges include a high vacancy rate and limited number of recruiters, difficulties in prioritizing training aside work priorities, and changes in workforce needs.
Valley Water Board of Directors
FY21 DRAFT Board Work Plan

Focus
- Finalize a long-term staffing strategy that aligns with Water Supply Master Plan, Capital Improvement Program, Operations & Maintenance plans, etc.
- Develop classification career ladders to provide understanding of requirements for professional growth.
- Consider opportunities to grow the recruitment pipeline from high school and college students, workforce development programs, and the Valley Water intern program.

Monitoring
- Regular updates will be provided to the Diversity & Inclusion Ad Hoc Committee and full Board. Monitoring should include regular updates on the four elements staffing strategy: 1) Grow Pipeline, 2) Recruitment Process, 3) Retention Program, and 4) Promotion Practices.

Related Staff Plans
- Long-term Staffing Master Plan (under development)

Strategy 3: Provide affordable and cost-effective level of services.

Challenge/Opportunity
The Board understands that it needs to regularly evaluate the financial status of the organization to ensure the level of services provided are reasonable and cost-effective. As such, continued research is necessary to pursue feasible revenue sources allowed by the District Act in order to deliver affordable and effective services while controlling expectations with regard to what Valley Water can achieve and what it can afford to do.

Focus
- Establish benchmarking with other agencies, particularly water agencies, in order to understand areas for improvement.

Monitoring
- Utilize the Financial Sustainability Working Group to focus on potential new revenue sources and the Board Audit Committee to monitor the cost-effectiveness of services.

Related Staff Plans
- Operating and Capital Budget
- Management and Board Audit Plans
Goal: Climate Change

Strategy 1: Address future impacts of climate change to Valley Water’s mission and operations.

Challenge/Opportunity
Valley Water’s ability to fulfill its missions may be challenged in the future by the potential of warmer temperatures, changing weather patterns, reduced snow pack and rising sea levels. Valley Water has been working on greenhouse reduction efforts since 2008, but seeks to do more to understand, mitigate and adapt to the future impacts of climate change.

Focus
- Develop a vision for how Valley Water thinks about and responds to Climate Change throughout the organization.

Monitoring
- Provide periodic updates to the Board Policy and Planning Committee and the full Board.

Related Staff Plans
- Climate Change Action Plan
FY20-21 Chair’s Message

At the Santa Clara Valley Water District (Valley Water), we manage a complex water resource system that provides clean, safe water, flood protection and stewardship of streams and creeks to nearly 2 million residents and businesses here in Santa Clara County.

As part of our annual strategic planning process, my fellow board members and I have identified specific areas that we will be monitoring closely and engaging as necessary. The specific areas identified during the strategic planning process are outlined in the FY21 Board Work Plan. In FY21 we will focus on new water storage opportunities as well as advancing major water supply facilities such as Anderson Dam and leading efforts in recycled and purified water. We will prioritize funding to protect and maintain our flood protection assets. In all focus areas we will continue to engage the community and not lose sight of our environmental stewardship goals such as a net positive impact on the environment. We will also address impacts of climate change on our work. As policy makers for Valley Water we will engage through board committees and full board discussion to monitor progress in the focus areas highlighted in this plan.

Early 2020 has brought about unprecedented and challenging times for everyone. We want to assure the community that my fellow board members and I remain committed through policymaking to ensuring Valley Water remains a high performing organization.

I look forward to reporting our progress and hope you find this document informative.
Thanks for your continued attention to the details of the Board’s FY2021 work plan. As you move to next steps, I want to highlight the direction BPCC gave CivicMakers at your November 25, 2019, meeting (excerpt here with my emphasis added, minutes attached):

4.1 Planning for Fiscal Year 2020-2021 Board Strategic Planning Meeting.
The Committee provided the following input to Mr. Grodeksa:

- To ensure that the Board is performing the work that was previously identify, the Board should be asked to provide input on status and direction of the board goals and strategies assigned to committees in the current Fiscal Year 2020 Board Work Plan.
- Develop a process to communicate to the public and connect staff’s work to the meaningful work the District performs and with the many different master plans the board and district are developing and/or have finalized.

My hope is that for each goal and strategy in this Board work plan you will:
- Identify the associated plans and “master plans the board and district are developing and/or have finalized,” and
- Identify the associated Board standing or ad hoc committee, Board advisory committee, and/or the Safe Clean Water IMC that is assigned oversight to track and encourage implementation.

As an aside, a colleague mentioned that currently only plans with a capital budget component seem to be tracked. While that may be so, my hope is that situation is not your intent and that additional assignments can be made if there are any gaps.

Thanks for considering this suggestion.

attachment
SUBJECT:
Fiscal Year 2021 Draft Board Policy Planning Calendar.

RECOMMENDATION:
Review and provide input on the updated draft FY2021 Board Policy Planning Calendar, and support submitting to full Board for approval.

SUMMARY:
This item presents the draft FY21 Board Policy Planning Calendar (FY21 Calendar) for Committee review, input and consideration to submit to the Board for approval.

To better align with the FY2020-21 Board Work Plan and to provide real-time information on the Board’s work, the draft FY21 Calendar has been revised and reformatted (Attachment 1). The FY21 Calendar identifies items in the Board’s Work Plan, items assigned to Board Committees, regulatory items requiring regular Board monitoring, and additional Board requested items that are not in addition to the work plan or committee assignments.

ATTACHMENTS:
Attachment 1: Draft FY21 Board Policy Planning Calendar.

UNCLASSIFIED MANAGER:
Michele King, 408-630-2711.
# DRAFT FY21 BOARD POLICY PLANNING CALENDAR

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<th>FY21 Board Work Plan</th>
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<td>1. Audit Committee</td>
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<td>2. Policy and Planning Committee</td>
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<td>• EL-7.10 Board Committee Agenda Planning</td>
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<td>• E-2 Water Supply</td>
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<td>3. Capital Improvement Program</td>
<td>• Preliminary FY21-22 Five-Year Capital Improvement Program</td>
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<td>• Projects needing Board Attention</td>
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<td>➢ Example</td>
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<tr>
<th>Items Regularly Monitored by Board</th>
<th>Type of Meeting</th>
<th>July</th>
<th>Aug</th>
<th>Sept</th>
<th>Oct</th>
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<td>1. BAO Performance</td>
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<td>2. BAO Compensation</td>
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<td>4. Board Self-Assessment</td>
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<th>Board Member(s) Requested Items</th>
<th>Type of Meeting</th>
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<th>Aug</th>
<th>Sept</th>
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<tbody>
<tr>
<td>1. Santos</td>
<td>Two-Year Budget</td>
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<td>2. Santos</td>
<td>District Financial/Investment Status (To be Combined with FY20-21 Budget Review)</td>
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