Santa Clara Valley Water District
Board Policy and Planning Committee Meeting

Teleconference Zoom Meeting

SPECIAL MEETING
AGENDA

Tuesday, September 7, 2021
2:00 PM
IMPORTANT NOTICES
This meeting is being held in accordance with the Brown Act as currently in effect under
the State Emergency Services Act, the Governor’s Emergency Declaration related to
COVID-19, and the Governor’s Executive Order N-08-21 issued on June 11, 2021, that
allows attendance by members of the Committee, staff, and the public to participate and
conduct the meeting by teleconference, videoconference, or both.

Members of the public wishing to address the Committee during a video conferenced
meeting on an item not listed on the agenda, or any item listed on the agenda, should use
the “Raise Hand” tool located in Zoom meeting link listed on the agenda. Speakers will be
acknowledged by the Committee Chair in the order requests are received and granted
speaking access to address the Committee.

Santa Clara Valley Water District (Valley Water) in complying with the Americans with
Disabilities Act (ADA), requests individuals who require special accommodations to access
and/or participate in Valley Water Committee meetings to please contact the Clerk of the
Board’s office at (408) 630-2711, at least 3 business days before the scheduled meeting to
ensure that Valley Water may assist you.

This agenda has been prepared as required by the applicable laws of the State of
California, including but not limited to, Government Code Sections 54950 et. seq. and has
not been prepared with a view to informing an investment decision in any of Valley Water’s
bonds, notes or other obligations. Any projections, plans or other forward-looking
statements included in the information in this agenda are subject to a variety of
uncertainties that could cause any actual plans or results to differ materially from any such
statement. The information herein is not intended to be used by investors or potential
investors in considering the purchase or sale of Valley Water’s bonds, notes or other
obligations and investors and potential investors should rely only on information filed by
Valley Water on the Municipal Securities Rulemaking Board’s Electronic Municipal Market
Access System for municipal securities disclosures and Valley Water’s Investor Relations
website, maintained on the World Wide Web at https://emma.msrb.org/ and
https://www.valleywater.org/how-we-operate/financebudget/investor-relations, respectively.
Under the Brown Act, members of the public are not required to provide identifying information in order to attend public meetings. Through the link below, the Zoom webinar program requests entry of a name and email address, and Valley Water is unable to modify this requirement. Members of the public not wishing to provide such identifying information are encouraged to enter “Anonymous” or some other reference under name and to enter a fictional email address (e.g., attendee@valleywater.org) in lieu of their actual address. Inputting such values will not impact your ability to access the meeting through Zoom.

**Join Zoom Meeting:**
https://valleywater.zoom.us/j/97064725908

**Meeting ID:** 970 6472 5908

**Dial by your location**
+1 669 900 9128 US (San Jose)

Meeting ID: 970 6472 5908

1. **CALL TO ORDER:**
   1.1 Roll Call.

2. **TIME OPEN FOR PUBLIC COMMENT ON ANY ITEM NOT ON THE AGENDA.**
   *Notice to the Public: Members of the public who wish to address the Committee on any item not listed on the agenda should access the "Raise Hand" tool located in Zoom meeting link listed on the agenda. Speakers will be acknowledged by the Committee Chair in order requests are received and granted speaking access to address the Committee. Speakers comments should be limited to three minutes or as set by the Chair. The law does not permit Committee action on, or extended discussion of, any item not on the agenda except under special circumstances. If Committee action is requested, the matter may be placed on a future agenda. All comments that require a response will be referred to staff for a reply in writing. The Committee may take action on any item of business appearing on the posted agenda.*

3. **APPROVAL OF MINUTES:**

3.1 Approval of Minutes. 21-0924

   Recommendation: Approve the August 2, 2021 Minutes.
   Manager: Michele King, 408-630-2711.
   Attachments: Attachment 1: August 2, 2021 Minutes.

4. **ACTION AND INFORMATION ITEMS:**
Recommendation: Discuss and provide feedback on the revised draft Board Governance Ends Policy E-3, Natural Flood Protection. 
Manager: Lisa Bankosh, 408-630-2618 
Attachments: Attachment 1: Draft Ends Policy E-3 Revisions  
Attachment 2: PowerPoint 

4.2. Work Plan, Meeting Schedule and Accomplishments Report.  
Recommendation: 
A. Review 2021 Board Policy and Planning Committee’s Work Plan and Accomplishments Report and incorporate any new tasks; and 
B. Schedule Committee meetings as appropriate. 
Manager: Michele King, 408-630-211 
Attachment 2: FY22 Board Work Plan Goals & Strategies assigned to BPPC for Monitoring 

5. CLERK REVIEW AND CLARIFICATION OF COMMITTEE REQUESTS. 
This is an opportunity for the Clerk to review and obtain clarification on any formally moved, seconded, and approved requests and recommendations made by the Committee during the meeting. 

6. ADJOURN: 
6.1. Adjourn to Regular Meeting at 2:00 p.m., on October 4, 2021.
COMMITTEE AGENDA MEMORANDUM

Board Policy and Planning Committee

SUBJECT:
Approval of Minutes.

RECOMMENDATION:
Approve the August 2, 2021 Minutes.

SUMMARY:
A summary of Committee discussions, and details of all actions taken by the Committee, during all open and public Committee meetings, is transcribed and submitted for review and approval.

Upon Committee approval, minutes transcripts are finalized and entered into the District’s historical records archives and serve as historical records of the Committee’s meetings.

ATTACHMENTS:
Attachment 1: August 2, 2021 Minutes.

UNCLASSIFIED MANAGER:
Michele King, 408-630-2711.
1. CALL TO ORDER
   1.1 ROLL CALL
   A regular meeting of the Santa Clara Valley Water District (Valley Water) Board Policy and Planning Committee (BPPC) was called to order at 2:00 p.m. on August 2, 2021, via teleconference Zoom meeting.

   Board Members in attendance: Director Nai Hsueh-District 5 (in Conference Room A-124), and Director Linda J. LeZotte-District 4; constituting a quorum of the BPPC. Director Barbara Keegan-District 2 was excused from attending.

   Staff members in attendance: Aaron Baker, Rechelle Blank, John Bourgeois, Glenna Brambill, Theresa Chinte, Rachael Gibson, Hannah Gray, Michele King (in Conference Room A-124), Brian Mendenhall, Carlos Orellana, Melanie Richardson, Afshin Rouhani, Sue Tippets, Tony Vye, and Tina Yoke.

   Guests/Public in attendance: Bob Levy, Environmental and Water Resources Committee (EWRC) Chair; Arthur Keller, EWRC Vice Chair; and John Varela, Valley Water Director District 1.

2. TIME OPEN FOR PUBLIC COMMENT ON ANY ITEM NOT AN AGENDA
   BPPC Chair Hsueh declared time open for public comment on any item not on the agenda. There was no one present who requested to speak.

3. 3.1 APPROVAL OF MINUTES – June 7, 2021.
   The BPPC considered the draft minutes from the June 7, 2021 meeting. BPPC Chair Hsueh requested that under Item 4.1 paragraph six, the words “One Water Program” be replaced with “Ends-2 Governance Policies.” It was moved by Director LeZotte, seconded by Director Hsueh, and unanimously carried by roll call vote to approve the minutes as amended.
4. Information and Action Items

4.1 REVIEW EFFECTIVENESS OF BOARD ADVISORY COMMITTEES.
BPPC Chair Hsueh provided background information on this item, per the attached committee agenda memorandum and introduced EWRC Chair Bob Levy, EWRC Vice Chair Arthur Keller, and former EWRC and Mr. John Bourgeois, Deputy Operating Officer, and former EWRC member, and asked them to provide input on how they think the EWRC could be more effective and provide more input to the Board.

Mr. Levy and Mr. Keller provided information on EWRC working groups and how they would like to align them with Valley Water work, have a liaison assigned to each group, have a better communication structure, and make progress on providing more effective and timely input on Board Work Plan items.

Mr. Bourgeois provided input on his prior experience as an EWRC member, and how it has generally only been an information sharing group but could progress to an input group by creating working groups that align with the Board’s Work Plan. Mr. Bourgeois volunteered to be the EWRC liaison to work with Mr. Levy to help organize the work groups to align with the Board’s work plan and assign the necessary staff assistance to allow them to provide timely input to the Board.

It was agreed that Mr. Bourgeois would work with EWRC Chair Levy to structure working groups to align with the Board’s Work Plan and develop a support process that would allow the EWRC to receive appropriate information so that they can provide timely input to full EWRC and the Board.

4.2 REVIEW OF BOARD GOVERNANCE ENDS POLICY E-3, NATURAL FLOOD PROTECTION.
Mr. Bourgeois and Mr. Brian Mendenhall, Senior Water Resources Specialist, reviewed the information on this item as presented in the attached committee agenda memorandum and Attachment 2 PowerPoint.

The BPPC provided the following input:

- Requested that riparian corridor be included in policy objective 3.3.2. Staff to crosscheck environmental stewardship policy language since habitat falls in that area and consider including a riparian corridor concept in both policies.

- Be careful with the use of the word “recover,” it may be beyond Valley Water’s scope of work and responsibility. The recovery function may be more of adapting to future events by identifying ways to assist with programs and improve processes.

- Consider using a different word in place of “prioritize” in objective 3.3.3. to better document how the many alternative methods are considered after a project is selected.
Consider either creating an additional policy goal for board to consider protection of tidal flooding not associated with fluvial protection or adding the word “associated” to tidal flood protection in Goals 3.1 and 3.3 that would distinguish between creek flooding related to tidal flooding.

Mr. Keller requested adding the words “at least a” before minimum level in Goal 3.3. and requested consideration be given to add the words “reduce flood risks” after protect floodplains in Objective 3.2.4.

The BPPC requested that staff incorporate appropriate input and return to the BPPC by October for further review.

4.3 WORK PLAN, MEETING SCHEDULE AND ACCOMPLISHMENTS REPORT.
Ms. Michele King, Clerk of the Board reviewed the work plan updates listed in Attachment 1. BPPC Chair Hsueh stated that she will meet with staff to discuss and identify possible new assignments associated with the items from the Board’s FY22 Work Plan assigned to the committee for monitoring.

5. CLERK REVIEW AND CLARIFICATION OF COMMITTEE REQUESTS.
None.

6. ADJOURNMENT
Chair Director Hsueh adjourned the meeting at approximately 3:40 p.m.

Michele L. King
Clerk of the Board

Approved:
COMMITTEE AGENDA MEMORANDUM

Board Policy and Planning Committee

SUBJECT:
Board Ends Policy E-3 Revisions.

RECOMMENDATION:
Discuss and provide feedback on the revised draft Board Governance Ends Policy E-3, Natural Flood Protection.

SUMMARY:
The Board Policy and Planning Committee (BPPC) seeks to revise the existing Board Governance Ends Policy E-3 to better reflect the Board’s goals and objectives for affordable and effective flood risk reduction for Santa Clara County.

On June 7, 2021, the BPPC held a brainstorming session based on several key themes suggested by staff and provided feedback to be addressed in the revised policy.

Subsequently, on August 2, 2021, the BPPC received draft policy revision language for Ends E-3 and discussed several aspects, including:

- Whether to distinguish between fluvial and tidal flood protection since Santa Clara Valley Water District (Valley Water) water responsibility may differ between the two;
- Incorporation of the term ‘natural’ with flood protection, and ‘natural and nature-based features’;
- Riparian corridor protection and whether Ends E-4 sufficiently covers the topic; and
- Whether Valley Water assists with recovery as mentioned under draft Goal 3.2.

Staff developed a draft revised policy statement, goals, and objectives (Attachment 1) based on staff and committee feedback, which will be further refined based on additional feedback from the Committee.

ATTACHMENTS:
Attachment 1: Draft Ends Policy E-3 Revisions
Attachment 2: PowerPoint

UNCLASSIFIED MANAGER:
Lisa Bankosh, 408-630-2618
ENDS STATEMENT:

Provide natural flood protection to reduce risk and improve health and safety for residents, businesses and visitors, as well as for future generations.

GOAL

3.1. Maintain flood protection facilities to design levels of protection.

OBJECTIVE

3.1.1 Prioritize maintenance and sustainability of existing facilities over construction of new facilities.

3.1.2 Inspect and maintain facilities on a regular basis.

3.1.3 Develop and update maintenance guidelines for facilities.

3.1.4 Incorporate full life cycle costs including maintenance and sustainability into capital improvement projects.

3.1.5 Use natural and nature-based features to reduce maintenance whenever possible.

GOAL

3.2 Assist people, businesses, schools and communities to prepare for, respond to, and recover from flooding through equitable and effective engagement.

OBJECTIVE

3.2.1. Develop, maintain, and communicate accessible emergency action plans.

3.2.2. Develop, maintain, and communicate flood information to the community.

3.2.3. Provide expertise in flood forecasting and flood warning systems to the public and emergency responders.

3.2.4. Provide expertise to land use agencies to reduce flood risk and protect floodplains for their multiple benefits.

GOAL

3.3. Increase the health and safety of residents by conducting new actions to reduce community flood risk countywide to a minimum standard.

OBJECTIVE

3.3.1. Protect people and property from flooding by applying a comprehensive, community-supported, integrated watershed management approach that balances environmental quality and protection from flooding.

3.3.2. Promote the preservation, enhancement, and restoration of floodplain and bayland functions.

3.3.3. Emphasize project alternatives with lower recurring maintenance.
Ends Policy E-3: Natural Flood Protection
Draft Revised Policy
Board Planning and Policy Committee 9/08/2021
GUIDING PRINCIPLES:

• Develop goals to be aspirational
• Develop objectives to be measurable steps to meet goals
• Include major work categories for flood protection (maintenance, communications/preparedness, new flood risk reduction) as a means to the End
• Protect all areas of the county equally with a focus on health and safety
EXISTING ENDS E-3 POLICY

ENDS STATEMENT: There is a healthy and safe environment for residents, businesses and visitors, as well as for future generations.

NFP GOAL
3.1. Provide natural flood protection for residents, businesses, and visitors.

  NFP Objective
  3.1.1. Protect parcels from flooding by applying an integrated watershed management approach that balances environmental quality and protection from flooding.
  3.1.2. Preserve flood conveyance capacity and structural integrity of stream banks, while minimizing impacts on the environment and protecting habitat values.

NFP GOAL
3.2. Reduce potential for flood damages.

  NFP Objective
  3.2.1. Promote the preservation of flood plain functions.
  3.2.2. Reduce flood risks through public engagement.
  3.2.3. Prepare and respond effectively to flood emergencies countywide to protect life and property.
ENDS STATEMENT:
Provide natural flood protection to reduce risk and improve health and safety for residents, businesses and visitors, as well as for future generations.

GOAL
3.1. Maintain fluvial and tidal flood protection facilities to design levels of protection.

OBJECTIVE
3.1.1 Prioritize maintenance and sustainability of existing facilities over construction of new facilities.
3.1.2 Inspect and maintain Valley Water facilities on a regular basis.
3.1.3 Develop and update maintenance guidelines for facilities.
3.1.4 Incorporate full life cycle costs including maintenance and sustainability into capital improvement projects.
3.1.5 Use natural and nature-based features to reduce maintenance whenever possible.
GOAL
3.2 Assist people, businesses, schools and communities to prepare for, respond to, and recover from flooding through equitable and effective engagement.

OBJECTIVE
3.2.1. Develop, maintain, and communicate accessible emergency action plans.
3.2.2. Develop, maintain, and communicate flood information to the community.
3.2.3. Provide expertise in flood forecasting and flood warning systems to the public and emergency responders.
3.2.4. Provide expertise to land use agencies to reduce flood risk and protect floodplains for their multiple benefits.
GOAL
3.3. Increase the health and safety of residents by conducting new actions to reduce community flood risk countywide to a minimum standard.
Provide minimum level [20-year] of fluvial and tidal of flood protection to people and property for an increased level of health and safety countywide.

OBJECTIVE
3.3.1. Protect people and property from flooding by applying a comprehensive, community-supported, integrated watershed management approach that balances environmental quality and protection from flooding.
3.3.2. Promote the preservation, enhancement, and restoration of floodplain and bayland functions.
3.3.3. Emphasize Prioritize project alternatives with lower recurring maintenance.
Valley Water

Clean Water • Healthy Environment • Flood Protection
COMMITTEE AGENDA MEMORANDUM

Board Policy and Planning Committee

SUBJECT:
Work Plan, Meeting Schedule and Accomplishments Report.

RECOMMENDATION:
A. Review 2021 Board Policy and Planning Committee’s Work Plan and Accomplishments Report and incorporate any new tasks; and
B. Schedule Committee meetings as appropriate.

SUMMARY:
This item allows the Committee to review its 2021 Work Plan, meeting schedule and accomplishments report (Attachment 1) and identify additional tasks and schedule meetings as appropriate.

Included on this month’s work plan is a listing of the Board’s Fiscal Year 2022 Goals and Strategies assigned to the BPPC for monitoring (Attachment 2). This is an opportunity to review and plan upcoming reports and meeting assignment dates.

ATTACHMENTS:
Attachment 1: 2021 BPPC Work Plan & Accomplishments Report
Attachment 2: FY22 Board Work Plan Goals & Strategies assigned to BPPC for Monitoring

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Michele King, 408-630-211
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<td>A. Plan</td>
<td>Planning for Board's FY22-23 Strategic Planning Workshop</td>
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<td>B. Disc</td>
<td>Discuss FY21-22 Board Budget Message &amp; Board Work Plan</td>
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<td>C. Provide Support for Board Policy Review</td>
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<td>1. Report on Outreach Plan for use of District Property for Trails</td>
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<td>2. Outreach Findings on the Untreated Surface Water Program</td>
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<td>3. Develop new Ends Policy reflecting the Board's Goals and Objectives for affordable and effective level and costs of services, and associated strategies to achieve the goals and objectives for Flood Protection Projects (E-3)</td>
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<td>4. Review Ends Policy 4 (E-4) to properly document Board's vision and monitoring process on Flood Protection, Stream Stewardship, Trails, Open Space Preserve</td>
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<td>5. Review Ends 2 (E-2) - There is a Reliable, Clean Water Supply for Current and Future Generations</td>
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<td>6. Revised Water Resources Protection Ordinance &amp; Ends-5 Policy Language</td>
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<td>7. Climate Change Policy and Action Plan</td>
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<td>8. One Water Countywide Framework</td>
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<td>9. Proposed Modifications to Board Governance Ends Policy General Principles E-1 and Glossary to Add Environmental Justice Language</td>
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<td>C.</td>
<td>Align Board Committees' Work Plans with Board Planning Calendar</td>
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<td>1. Review Effectiveness of Board Advisory Committees (External)</td>
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<td>Other Assignments as Requested by the Board</td>
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<td>Incorporate monitoring items from FY22 Board Work Plan:</td>
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<td>GOAL: INTEGRATED WATER RESOURCES MANAGEMENT</td>
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<td>Strategy 1 - Protect and maintain existing assets and infrastructure and advance new infrastructure projects.</td>
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<td>Strategy 2 - Pursue opportunities to improve internal capacity to acquire regulatory permits.</td>
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<td>GOAL: NATURAL FLOOD PROTECTION</td>
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<td>Strategy 1 - Plan, design and maintain flood protection projects with multiple benefits, including protecting ecosystem functions and enhancing habitat.</td>
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<td>Strategy 2 - Provide flood protection equitably in all regions of the County, prioritizing disadvantaged communities.</td>
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<td>GOAL: ENVIRONMENTAL STEWARDSHIP</td>
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<td>Strategy 1 - Attain net positive impact on the environment when implementing flood protection and water supply projects.</td>
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<td>Strategy 1 - Address future impacts of climate change to Valley Water’s mission and operations.</td>
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**2020-2021 Board Policy and Planning Committee Accomplishments Report**

### Board Planning Process

<table>
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<td>A. Provide ongoing support for Board Planning Activities</td>
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<tr>
<td>1. Review the Board Work Plan and schedule appropriate steps to align</td>
<td></td>
</tr>
<tr>
<td>work with the FY21-22 Strategic Planning Workshop</td>
<td></td>
</tr>
<tr>
<td>2. Planning for Board FY21-22 Strategic Planning Workshop</td>
<td></td>
</tr>
<tr>
<td>FY20 Strategic Planning Workshop documented and approved by the Board on</td>
<td></td>
</tr>
<tr>
<td>February 2, 2021, revised and scheduled for final Board consideration</td>
<td></td>
</tr>
<tr>
<td>2/21</td>
<td>Committee approved FY20 Board Work Plan for full Board consideration.</td>
</tr>
<tr>
<td>B. Provide Support for Board Policy Review</td>
<td></td>
</tr>
<tr>
<td>1. Report on Outreach Plan for use of District Property for Trails</td>
<td></td>
</tr>
<tr>
<td>FY2012-2013 meeting the BPPC recommended that staff schedule a public input meeting in May or November in beginning of Board year and return to the BPPC with a report on the public input. The BPPC held a workshop and that staff return it to the BPPC for action on the Board's recommendation.</td>
<td></td>
</tr>
<tr>
<td>5/21</td>
<td>Final workshop.</td>
</tr>
<tr>
<td>2. Outreach findings on the Irrigated Surface Water Program</td>
<td></td>
</tr>
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<td>FY2012-2013 meeting the BPPC recommended that staff schedule a public input meeting in May or November in beginning of Board year and return to the BPPC with a report on the public input.</td>
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</tr>
<tr>
<td>5/21</td>
<td>Final workshop.</td>
</tr>
<tr>
<td>3. Strategic plan/SDE Policy: outlining the Board's goals and objectives for affordable and efficient water and energy use, and associated strategies to achieve the goals and objectives for Flood Protection, Stream Stewardship, Trail, Open Space/Firewise, and Climate Change.</td>
<td></td>
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<td>FY2012-2013 meeting the BPPC recommended that staff schedule a public input meeting in May or November in beginning of Board year and return to the BPPC with a report on the public input.</td>
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<tr>
<td>5/21</td>
<td>Final workshop.</td>
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<tr>
<td>4. Reference BPPC Policy: The property selected Board's vision and monitoring process on Flood Protection, Stream Stewardship, Trails, Open Space/Firewise, and Climate Change policies.</td>
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<tr>
<td>5/21</td>
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<tr>
<td>5. Reference BPPC 2 (E-2) - There is a reliable, clean Water Supply for Current and Future Generations.</td>
<td></td>
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<td>5/21</td>
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<tr>
<td>7. Climate Change Policy and Action Plan &amp; Ends 1 Policy Language</td>
<td></td>
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<td>Final workshop.</td>
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</tbody>
</table>

### Board committee Principles and Structures

<table>
<thead>
<tr>
<th>Subject</th>
<th>Action Taken</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. Provide Support for Board Policy Review</td>
<td></td>
</tr>
<tr>
<td>1. Review Effectiveness of Board Advisory Committees (Tutorial)</td>
<td></td>
</tr>
<tr>
<td>FY2012-2013 meeting the BPPC recommended that staff schedule a public input meeting in May or November in beginning of Board year and return to the BPPC with a report on the public input.</td>
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</tr>
<tr>
<td>5/21</td>
<td>Final workshop.</td>
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</tbody>
</table>

### Board & Organization Performance Monitoring

<table>
<thead>
<tr>
<th>Subject</th>
<th>Action Taken</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. Incorporate monitoring items from FY22 Board Work Plan, once approved</td>
<td></td>
</tr>
</tbody>
</table>

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**Attachment 1**
<table>
<thead>
<tr>
<th>Strategy 1</th>
<th>Protect and maintain existing assets and infrastructure and advance new infrastructure projects.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Challenge/Opportunity</strong></td>
<td>The development and maintenance of Valley Water’s infrastructure is crucial to ensuring we continue to provide safe, clean water and critical flood protection for our communities. Timely maintenance is the most cost-effective investment, whereas deferred maintenance disproportionately increases costs. In addition, aging assets are reaching the end of the design life and will require major recapitalization.</td>
</tr>
</tbody>
</table>
| **Focus** | • Be strategic in managing existing flood protection assets consistent with the Safe Clean Water Program.  
• Advance new infrastructure projects identified in the Asset Management Plan and Operations & Maintenance Plan.  
• Increase engagement with cities on flood plain management, Community Rating System (CRS) program, and emergency action plans. |
| **Monitoring** | Board Planning and Policy Committee |
| **Related Staff Plans** | Watersheds & Water Utility Five-year Operations and Maintenance Plans  
District-wide Asset Management Plan  
Watershed Asset Management Plan  
Safe, Clean Water and Natural Flood Protection Program  
Capital Improvement Program |
## INTEGRATED WATER RESOURCES MANAGEMENT

<table>
<thead>
<tr>
<th>Strategy 2</th>
<th>Pursue opportunities to improve internal capacity to acquire regulatory permits.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Challenge/Opportunity</strong></td>
<td>Valley Water continues to pursue legislative and administrative solutions to resolve regulatory and permitting issues at the federal and state levels. The Board’s efforts will continue to focus on improving internal capacity when applying for permits, as well as continuing to build relationships with regulatory agencies and staying abreast of the regulatory environment.</td>
</tr>
</tbody>
</table>
| **Focus** | • Continue to provide for agency-wide regulatory planning and permitting effort and pursue other efforts at the state and federal level to expedite permit review.  
• Continue to foster better relationships with regulatory agencies and open dialogue with environmental, environmental justice and other stakeholders.  
• Implement memorandum of understanding (MOU) with Regional Water Quality Control Board. |
| **Monitoring** | [Board Policy and Planning Committee](#) |
| **Related Staff Plans** | One Water Plan |
GOAL: NATURAL FLOOD PROTECTION

<table>
<thead>
<tr>
<th>Strategy 1</th>
<th>Plan, design and maintain flood protection projects with multiple benefits, including protecting ecosystem functions and enhancing habitat.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Challenge/Opportunity</strong></td>
<td>Valley Water has the opportunity, as well as the responsibility, to sustain ecosystem health while managing local water resources for flood protection and water supply. Valley Water must operate its facilities and implement projects by taking a multi-beneficial approach that balances providing a safe, clean water supply, and improving flood protection for the community, while creating a sustainable ecosystem.</td>
</tr>
</tbody>
</table>
| **Focus** | • Continue to advance Shoreline EIA 11 levee construction.  
• Finalize the One Water Coyote Creek Watershed plan and make significant progress on the Guadalupe and Pajaro watershed plans.  
• Use a holistic approach to maintaining streams for flow conveyance and habitat enhancement.  
• Complete construction of Phase I of the Upper Llagas Flood Protection Project, a multi-benefit project providing flood protection while restoring habitat and benefiting the environmental ecosystem. |
| **Monitoring** | Capital Improvement Program Committee  
Board Policy and Planning Committee |
| **Related Staff Plans** | One Water Plan  
Safe, Clean Water and Natural Flood Protection Program |
# NATURAL FLOOD PROTECTION

<table>
<thead>
<tr>
<th>Strategy 2</th>
<th>Provide flood protection equitably in all regions of the County, prioritizing disadvantaged communities.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Challenge/Opportunity</strong></td>
<td>As Valley Water continues to advance flood protection projects, the Board has an opportunity to strengthen relationships and improve coordination with conservation and environmental justice groups, as well as other local jurisdictions, with a specific focus on ensuring the voices of disadvantaged communities are equitably represented.</td>
</tr>
</tbody>
</table>
| **Focus** | • Advance One Water Countywide Framework in a comprehensive manner that includes diverse community-wide stakeholders and the incorporation of environmental justice policies in all planning efforts.  
• Continue progress on flood protection capital projects consistent with Valley Water’s commitment to the Safe, Clean Water Program and equitably in all regions. |
| **Monitoring** | Capital Improvement Program Committee  
[Board Policy and Planning Committee](#) |
| **Related Staff Plans** | One Water Plan  
Safe, Clean Water and Natural Flood Protection Program |
## GOAL: ENVIRONMENTAL STEWARDSHIP

<table>
<thead>
<tr>
<th>Strategy 1</th>
<th><strong>Attain net positive impact on the environment when implementing flood protection and water supply projects.</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Challenge/Opportunity</td>
<td>Valley Water’s projects and programs encourage integrated planning to ensure capital improvements, operations, and maintenance activities are balanced with environmental stewardship goals. Valley Water strives to protect and restore habitats to support native species throughout Santa Clara County.</td>
</tr>
</tbody>
</table>
| Focus | • As part of the One Water Countywide Framework planning process, continue to develop an integrated water resource plan for each watershed, including appropriate metrics to monitor Valley Water’s impacts on and benefit to the environment.  
• Ensure that stewardship efforts are integrated and not focused primarily on mitigation. |
| Monitoring | **Board Policy and Planning Committee** |
| Related Staff Plans | One Water Plan  
Climate Change Action Plan |
## Strategy 1
Address future impacts of climate change to Valley Water’s mission and operations.

<table>
<thead>
<tr>
<th>Challenge/Opportunity</th>
<th>Valley Water’s ability to fulfill its missions may be challenged in the future by the potential of warmer temperatures, changing weather patterns, reduced snowpack and rising sea levels. Valley Water has been working on greenhouse reduction efforts since 2008, but seeks to do more to understand, mitigate and adapt to the future impacts of climate change.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Focus</td>
<td>Begin implementation of Climate Change Action Plan.</td>
</tr>
<tr>
<td>Monitoring</td>
<td><strong>Board Policy and Planning Committee</strong></td>
</tr>
<tr>
<td>Related Staff Plans</td>
<td>Climate Change Action Plan</td>
</tr>
</tbody>
</table>